Texas A&M University 12th Man Foundation

Independent Auditor's Report and Financial Statements

June 30, 2026 and 2025

Texas A&M University 12th Man Foundation
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Independent Auditor's Report

Board of Trustees
Texas A&M University 12th Man Foundation
College Station, Texas

Opinion

We have audited the financial statements of Texas A&M University 12th Man Foundation (Foundation), which comprise the statements of financial position as of June 30, 2026 and 2025, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Foundation as of June 30, 2026 and 2025, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the "Auditor's Responsibilities for the Audit of the Financial Statements" section of our report. We are required to be independent of the Foundation and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern within one year after the date that these financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Foundation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Foundation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Forvis Mazars, LLP

Houston, Texas
November 11, 2026

Texas A&M University 12th Man Foundation
Statements of Financial Position
June 30, 2026 and 2025

	2026	2025
ASSETS		
Current Assets		
Cash and cash equivalents	$ 25,341,804	$ 18,644,769
Contributions receivable, net	14,983,376	13,245,287
Contracts receivable	614,674	408,181
Investments	92,473,973	63,789,895
Prepaids and other	1,102,419	9,083,770
Total Current Assets	134,516,246	105,171,902
Other Assets		
Property and equipment, net	2,479,016	2,652,133
Contributions receivable, net	55,472,969	57,213,494
Memberships	32,000	32,000
Investments	129,587,677	124,336,156
Total Other Assets	187,571,662	184,233,783
Total Assets	$ 322,087,908	$ 289,405,685
LIABILITIES AND NET ASSETS		
Current Liabilities		
Accounts payable and accruals	$ 1,624,210	$ 2,777,331
Deferred revenue	55,664,651	52,916,030
Total Current Liabilities	57,288,861	55,693,361
Net Assets		
Without donor restrictions	(1,725,435)	(15,190,568)
With donor restrictions	266,524,482	248,902,892
Total Net Assets	264,799,047	233,712,324
Total Liabilities and Net Assets	$ 322,087,908	$ 289,405,685

Texas A&M University 12th Man Foundation
Statement of Activities
Year Ended June 30, 2026

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains, and Other Support			
Contributions of cash and other financial assets	$ 8,373,869	$ 43,107,531	$ 51,481,400
Contract revenue	55,331,415	-	55,331,415
Investment income	2,533,321	16,853,997	19,387,318
Other revenue	61,692	78,791	140,483
Net assets released from restrictions	40,959,493	(40,959,493)	-
Total Revenues, Gains, and Other Support	107,259,790	19,080,826	126,340,616
Expenses and Losses			
Distributions to or for Texas A&M University			
Facilities	22,228,784	-	22,228,784
Annual	43,407,469	-	43,407,469
Contributor costs	1,690,437	-	1,690,437
Total program services	67,326,690	-	67,326,690
Fundraising	16,706,515	-	16,706,515
General and administrative	9,732,860	-	9,732,860
Total support services	26,439,375	-	26,439,375
Loss on uncollectible contributions receivable	28,592	1,459,236	1,487,828
Total Expenses and Losses	93,794,657	1,459,236	95,253,893
Change in Net Assets	13,465,133	17,621,590	31,086,723
Net Assets, Beginning of Year	(15,190,568)	248,902,892	233,712,324
Net Assets, End of Year	$ (1,725,435)	$ 266,524,482	$ 264,799,047

Texas A&M University 12th Man Foundation
Statement of Activities
Year Ended June 30, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Revenues, Gains, and Other Support			
Contributions of cash and other financial assets	$ 11,127,646	$ 36,162,871	$ 47,290,517
Contract revenue	53,807,295	-	53,807,295
Investment income	2,306,610	11,762,007	14,068,617
Other revenue	201,728	73,038	274,766
Net assets released from restrictions	31,599,376	(31,599,376)	-
Total Revenues, Gains, and Other Support	99,042,655	16,398,540	115,441,195
Expenses and Losses			
Distributions to or for Texas A&M University			
Facilities	25,824,597	-	25,824,597
Annual	47,859,638	-	47,859,638
Contributor costs	1,524,971	-	1,524,971
Total program services	75,209,206	-	75,209,206
Fundraising	17,164,165	-	17,164,165
General and administrative	4,739,261	-	4,739,261
Total support services	21,903,426	-	21,903,426
Loss on uncollectible contributions receivable	5,554	712,240	717,794
Total Expenses and Losses	97,118,186	712,240	97,830,426
Change in Net Assets	1,924,469	15,686,300	17,610,769
Net Assets, Beginning of Year	(17,115,037)	233,216,592	216,101,555
Net Assets, End of Year	$ (15,190,568)	$ 248,902,892	$ 233,712,324

Texas A&M University 12th Man Foundation
Statement of Functional Expenses
Year Ended June 30, 2026

	Program Services				Support Services			
	Distributions to or for Texas A&M University		Contributor Costs	Total Program Services	Fundraising	General and Administrative	Total Support Services	Total
	Facilities	Annual						
Salaries	$ 41,540	$ -	$ 112,697	$ 154,237	$ 2,541,769	$ 1,997,601	$ 4,539,370	$ 4,693,607
Employer payroll taxes	3,204	-	8,992	12,196	178,448	116,704	295,152	307,348
Employee benefits	7,720	-	157	7,877	451,224	269,611	720,835	728,712
Contract services	-	-	8,030	8,030	46,839	5,729,672	5,776,511	5,784,541
Office supplies	66	-	-	66	124	6,862	6,986	7,052
Printing, advertising, publications, and postage	9,074	-	31,344	40,418	11,409,474	39,379	11,448,853	11,489,271
Rentals	4,570	-	-	4,570	1,872	25,040	26,912	31,482
Utilities	-	-	-	-	-	5,604	5,604	5,604
Insurance	-	-	-	-	-	229,445	229,445	229,445
Repairs and maintenance	-	-	-	-	-	127	127	127
Credit card and ticketing processing fees	73,755	-	-	73,755	880,207	120	880,327	954,082
Dues and subscriptions	2,625	-	-	2,625	30,184	66,325	96,509	99,134
Meals, entertainment, and travel	17,554	-	7,925	25,479	120,948	82,471	203,419	228,898
Information technology	10,619	-	3,994	14,613	53,672	653,859	707,531	722,144
Catering and special events	28,005	-	402,744	430,749	625,689	96,171	721,860	1,152,609
Donor expenses	87,695	-	1,106,714	1,194,409	117,045	79,193	196,238	1,390,647
Transfers to athletics	21,900,162	43,407,469	-	65,307,631	-	-	-	65,307,631
Depreciation	38,720	-	-	38,720	58,422	219,693	278,115	316,835
Other	3,475	-	7,840	11,315	190,598	114,983	305,581	316,896
	$22,228,784	$43,407,469	$ 1,690,437	$67,326,690	$16,706,515	$ 9,732,860	$26,439,375	$93,766,065

Texas A&M University 12th Man Foundation
Statement of Functional Expenses
Year Ended June 30, 2025

	Program Services				Support Services			
	Distributions to or for Texas A&M University		Contributor	Total Program		General and	Total Support	
	Facilities	Annual	Costs	Services	Fundraising	Administrative	Services	Total
Salaries	$ 243,125	$ -	$ 133,137	$ 376,262	$ 2,498,225	$ 1,997,456	$ 4,495,681	$ 4,871,943
Employer payroll taxes	18,253	-	9,550	27,803	171,068	114,949	286,017	313,820
Employee benefits	40,024	-	-	40,024	402,303	262,473	664,776	704,800
Contract services	2,990	-	6,615	9,605	145,938	761,032	906,970	916,575
Office supplies	153	-	39	192	380	7,496	7,876	8,068
Printing, advertising, publications, and postage	86,813	-	36,400	123,213	11,571,922	48,591	11,620,513	11,743,726
Rentals	4,338	-	9,765	14,103	-	27,190	27,190	41,293
Utilities	-	-	-	-	-	3,896	3,896	3,896
Insurance	-	-	-	-	-	235,285	235,285	235,285
Repairs and maintenance	-	-	-	-	-	5,947	5,947	5,947
Credit card and ticketing processing fees	220,069	-	111	220,180	810,405	-	810,405	1,030,585
Dues and subscriptions	1,590	-	-	1,590	26,101	65,407	91,508	93,098
Meals, entertainment, and travel	24,628	-	43,657	68,285	126,878	55,289	182,167	250,452
Information technology	52,959	-	3,366	56,325	64,868	665,772	730,640	786,965
Catering and special events	-	-	325,301	325,301	670,729	52,642	723,371	1,048,672
Donor expenses	26,693	-	949,148	975,841	242,326	58,411	300,737	1,276,578
Transfers to athletics	25,064,437	47,859,638	-	72,924,075	-	-	-	72,924,075
Depreciation	38,720	-	-	38,720	66,762	234,170	300,932	339,652
Other	(195)	-	7,882	7,687	366,260	143,255	509,515	517,202
	$25,824,597	$47,859,638	$ 1,524,971	$75,209,206	$17,164,165	$ 4,739,261	$21,903,426	$97,112,632

Texas A&M University 12th Man Foundation
Statements of Cash Flows
Years Ended June 30, 2026 and 2025

	2026	2025
Operating Activities		
Change in net assets	$ 31,086,723	$ 17,610,769
Items not requiring (providing) operating activities cash flows		
Depreciation	316,835	339,652
Noncash contributions received	(7,780,654)	(9,846,887)
Net realized and unrealized gains on investments	(19,387,318)	(14,068,617)
Contributions received restricted for long-term investment	(5,614,154)	(1,172,000)
Loss on disposal of property and equipment	60,578	68,607
Changes in		
Contracts receivable	(206,493)	(73,659)
Contributions receivable	1,179,753	427,861
Prepaids and other assets	7,981,351	(8,297,380)
Accounts payable	(1,153,121)	1,633,497
Deferred revenue	2,748,621	185,697
Net Cash Provided by (Used in) Operating Activities	9,232,121	(13,192,460)
Investing Activities		
Purchases of investments	(52,985,945)	(26,884,495)
Proceeds from disposition of investments	46,330,982	42,060,908
Purchase of property and equipment	(204,296)	(176,554)
Principal cash of pooled funds held by Texas A&M Foundation reinvested	(112,664)	(34,960)
Net Cash Provided by (Used in) Investing Activities	(6,971,923)	14,964,899
Financing Activity		
Proceeds from contributions restricted for long-term investment	4,436,837	1,790,362
Net Cash Provided by Financing Activity	4,436,837	1,790,362
Increase in Cash and Cash Equivalents	6,697,035	3,562,801
Cash and Cash Equivalents, Beginning of Year	18,644,769	15,081,968
Cash and Cash Equivalents, End of Year	$ 25,341,804	$ 18,644,769

Note 1. Nature of Operations and Summary of Significant Accounting Policies

Nature of Operations

Texas A&M University 12th Man Foundation (Foundation) is a nonprofit organization that was formed to operate exclusively for charitable purposes and make expenditures to or for the support or benefit of Texas A&M University (University) and its intercollegiate athletic program. Funds donated to this organization are primarily used to provide athletic scholarships to student athletes who attend the University, help maintain and improve University athletic facilities, and support its 20 athletic programs.

Basis of Presentation

The financial statements have been prepared on the accrual basis of accounting.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues, expenses, gains, losses, and other changes in net assets during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

At June 30, 2026 and 2025, cash equivalents consisted primarily of a preferred deposit with a broker. The Foundation does not consider uninvested cash held in investment accounts as cash or cash equivalents. At June 30, 2026, the Foundation's cash accounts exceeded federally insured limits by approximately $231,000.

Classification of Gifts

The Foundation reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, net assets with donor restrictions are reclassified as net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Gifts and investment income that are originally restricted by the donor, and for which the restriction is met in the same time period, are recorded as net assets with donor restrictions and then released from restriction.

The Foundation reports gifts of land, buildings, and equipment as unrestricted support, unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used are reported as restricted support.

Unconditional promises to give with payments due in future periods are reported as net assets with donor restrictions.

Contributions

The Foundation periodically solicits gifts from its donors in support of University-sponsored athletics. Such gifts are used to fund facilities, scholarships, and programs to accomplish its mission.

Contributions are provided to the Foundation either with or without restrictions placed on the gift by the donor. Revenues and net assets are separately reported to reflect the nature of those gifts—with or without donor restrictions. The value recorded for each contribution is recognized as follows:

- Unconditional gifts expected to be collected within one year are reported at their net realizable value. Unconditional gifts expected to be collected in future years are initially reported at fair value determined

using the discounted present value of estimated future cash flows, including an allowance for uncollectible contributions estimated by management.

- Conditional contributions and investment income having donor stipulations that are satisfied in the period the gift is received and the investment income is earned are recorded as revenue with donor restrictions and then released from restriction.
- Conditional gifts depend on the occurrence of a specified future and uncertain event to bind the potential donor and are recognized as assets and revenue when the conditions are substantially met and the gift becomes unconditional.
- When a donor-stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Absent explicit donor stipulations for the period of time that long-lived assets must be held, expirations of restrictions for gifts of land, buildings, equipment, and other long-lived assets are reported when those assets are placed in service.
- Restricted contributions are recorded in the donor restrictions net asset class. If the restrictions are met during the year, the amounts are reflected in assets released from restriction on the statements of activities.

Commitments

The Foundation has made commitments over the years to the University in order to fund large athletic projects, particularly those for major building and infrastructure projects supporting University athletics. Funding for these projects is sourced from donor contributions. While these commitments do not represent legally binding obligations of the Foundation and are, therefore, not reported on the statements of financial position of the Foundation, the Foundation does plan to pay these commitments as they become due. Please refer to Note 9 for additional details on these commitments.

Investments

Investments in equity securities having a readily determinable fair value and in all debt securities are carried at fair value. Investments in Foundation pooled funds and money market fund are recorded at net asset value (NAV), as a practical expedient, to determine fair value of the investments.

Net Investment Return

Investment income consists of dividends, interest, and other investment income; realized and unrealized gains and losses on investments carried at fair value; and realized gains and losses on other investments, net of investment fees.

Investment income that is initially restricted by donor stipulation and for which the restriction will be satisfied in the same year is included in net assets without donor restrictions. Other investment return is reflected in the statements of activities with or without donor restrictions based upon the existence and nature of any donor or legally imposed restrictions.

All gains and losses arising from the sale, collection, or other disposition of investments are accounted for on a specific identification basis calculated as of the trade date in the fund that owned such assets.

The Foundation maintains pooled funds for its endowment. Investment income and realized and unrealized gains and losses from securities in the pooled funds are allocated monthly to the individual endowments based on the relationship of the fair value of the interest of each endowment to the total fair value of the pooled funds, as adjusted for additions to or deductions from those accounts.

Investments in Pooled Funds Held by Texas A&M Foundation

The Foundation maintains investment accounts with the Texas A&M Foundation through participation in its pooled investment vehicles, including the Long-Term Investment Pool (LTIP) and Medium-Term Portfolio (MTP). The

accounts hold the assets of the Foundation placed in the investment accounts, including any additions, proceeds, income and profits, and losses and withdrawals.

The Foundation may terminate the agreement by either selecting a three-year time horizon or five-year time horizon for the liquidation of the LTIP account. If the three-year time horizon is selected, a 25% discount will be applied to the LTIP accounts' assets. If the five-year time horizon is selected, the LTIP account will be terminated without penalty. The withdrawals will be distributed on a monthly pro rata basis over the selected liquidity time horizon beginning in the month immediately after the notice period expires.

Prepaids and Other

Prepaid expenses represent payments made for goods or services to be received in future periods. These amounts are recorded as assets and amortized over the periods benefited. Prepaid expenses are classified as current assets as the related benefit does not extend beyond one year. The Foundation's policy is to recognize these amounts on a straight-line basis over the benefit period.

Property and Equipment

Property and equipment are stated at cost less accumulated depreciation. It is the Foundation's policy to capitalize property and equipment with a cost greater than $5,000. Furniture, fixtures, and equipment are being depreciated over estimated useful lives ranging from 5 to 10 years using the straight-line method.

The cost of maintenance and repairs is charged to expenses as incurred. When assets are retired or otherwise disposed, the cost and related accumulated depreciation are removed from the accounts and any resulting gain or loss is recognized as income in the statements of activities for the year.

The estimated useful lives for each major depreciable classification of property and equipment are as follows:

Furniture and equipment	5–10 years
Leasehold improvements	39 years
Vehicles	5 years

Long-Lived Asset Impairment

The Foundation evaluates the recoverability of the carrying value of long-lived assets whenever events or circumstances indicate the carrying amount may not be recoverable. If a long-lived asset is tested for recoverability and the undiscounted estimated future cash flows expected to result from the use and eventual disposition of the asset are less than the carrying amount of the asset, the asset cost is adjusted to fair value and an impairment loss is recognized as the amount by which the carrying amount of a long-lived asset exceeds it fair value.

No asset impairment was recognized during the years ended June 30, 2026 and 2025.

Endowments

The Foundation records declines in fair values in these donor-restricted endowment funds by reducing net assets with donor restrictions to the extent there is net appreciation on related funds with donor-imposed restrictions. Any remaining decline in fair value in excess of amounts classified as net assets with donor restrictions is recorded as a reduction in net assets without donor restrictions.

Net Assets

The two net asset categories incorporated in the Foundation's financial statements are described as follows:

- Net assets without donor restrictions are available for use in general operations and not subject to donor restrictions. The governing board has designated, from net assets without donor restrictions, net assets for athletic reserves.
- Net assets with donor restrictions are subject to donor restrictions. Some restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other restrictions are perpetual in nature, where the donor stipulates those resources be maintained in perpetuity.

Unrealized and realized gains and losses and dividends and interest income from investing in income-producing assets may be included in any of these net asset classifications depending on donor restrictions.

Income Taxes

The Foundation is exempt from income taxes under Section 501 of the Internal Revenue Code and a similar provision of state law. However, the Foundation is subject to federal income tax on any unrelated business taxable income.

The Foundation files tax returns in the U.S. federal jurisdiction.

Functional Allocation of Expenses

The costs of supporting the various programs and other activities have been summarized on a functional basis in the statements of activities. The statements of functional expenses present the natural classification detail of expenses by function. Certain costs have been allocated among the program, management and general, and fundraising categories based on the various statistical or allocation methods.

The costs incurred to perform the ticket operations on behalf of the University, as reflected in Distributions to or for Texas A&M University – Facilities, are shown net of the ticket processing and handling fees totaling $3,581,536 and $2,711,807 for the years ended June 30, 2026 and 2025, respectively. These offsetting fees have been allocated among the following expense categories, based on the weighted average of those gross expenses:

- Salaries
- Employer payroll taxes
- Employee benefits
- Printing, advertising, publications, and postage
- Credit card and ticketing processing fees

Revenue From Contracts With Members

Contract revenue is recognized over a period of time in the year that the athletic events associated with the ticket occurs, which is when the performance obligation is satisfied. Payments for seating option rights are due when the contract is initiated with the option to pay for rights in full or enroll in a three- or five-month payment plan. The Foundation has determined that a significant financing component does not exist. Additionally, the Foundation has elected the practical expedient that permits an entity to not recognize a significant financing component if the time between the transfer of a good or service and payment is one year or less. Contracts receivable are stated at the amount of consideration from its members, of which the Foundation has an unconditional right to receive cash under contracts with its members in exchange for the member's right to purchase tickets for future University athletic events, primarily the right to purchase certain "premium seating" football tickets in Kyle Field. Contract receivables for future events are $614,674 and $408,181 as of June 30, 2026 and 2025, respectively. Revenue from fees for future athletic events is deferred and recognized over the periods to which the fees relate. At June 30, 2026 and 2025, total deferred revenue related to future athletic events is $53,432,706 and $50,468,081, respectively. In

addition, the Foundation collects pre-payments for future years' game day parking, road game programs, and special events, which are deferred and recognized over the periods to which fees relate.

At June 30, 2026 and 2025, the total deferred revenue related to game day parking, road game programs, and special events is $2,231,945 and $2,447,949, respectively. Contract assets primarily relate to the Foundation's rights to consideration for performance obligations satisfied but not billed at the reporting date. The Foundation had no contract assets as of June 30, 2026 and 2025.

Transaction Price and Recognition

The Foundation determines the transaction price based on standard charges for rights to specific athletic event seating options provided.

From time to time, the Foundation will receive overpayments of member balances resulting in amounts owed back to either the members or third parties. These amounts are excluded from revenues and are recorded as liabilities until they are refunded. The Foundation has determined that the nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic conditions and the occurrence and attendance at University athletic events.

For the years ended June 30, 2026 and 2025, the Foundation recognized revenue of $55,331,415 and $53,807,295, respectively, from goods and services that transfer to the member over time.

Note 2. Contributions Receivable, Net

Contributions receivable consist of the following at June 30:

2026	Without Donor Restrictions	With Donor Restrictions	Total
Promised contributions	$ 798,853	$ 81,394,137	$ 82,192,990
Less allowance for uncollectible contributions	(84,812)	(4,880,648)	(4,965,460)
	714,041	76,513,489	77,227,530
Less present value component	-	(6,771,185)	(6,771,185)
	$ 714,041	$ 69,742,304	$ 70,456,345
Amount expected			
Due within one year	$ 240,396	$ 14,742,980	$ 14,983,376
Due within one to five years	473,645	52,602,238	53,075,883
Due in more than five years	-	2,397,086	2,397,086
	$ 714,041	$ 69,742,304	$ 70,456,345

2025	Without Donor Restrictions	With Donor Restrictions	Total
Promised contributions	$ 535,937	$ 82,747,654	$ 83,283,591
Less allowance for uncollectible contributions	(56,647)	(4,964,859)	(5,021,506)
	479,290	77,782,795	78,262,085
Less present value component	-	(7,803,304)	(7,803,304)
	$ 479,290	$ 69,979,491	$ 70,458,781
Amount expected			
Due within one year	$ 179,098	$ 13,066,189	$ 13,245,287
Due within one to five years	300,192	47,329,209	47,629,401
Due in more than five years	-	9,584,093	9,584,093
	$ 479,290	$ 69,979,491	$ 70,458,781

The discount rate used to calculate the present value component of contributions receivable for each of the years ended June 30, 2026 and 2025 was 4.0%. The rate is based on a risk-free rate of return adjusted for variations and timing of cash flows, uncertainties in cash flows, and the length of time over which cash flows are to occur.

Note 3. Investments

The Foundation's investments consist of the following at June 30:

	2026	2025
Money market fund	$ 53,402,666	$ 3,358,253
U.S. government-sponsored enterprises (GSE)	-	4,424,979
Corporate bonds	26,909,662	53,715,598
Investment in medium-term portfolio (MTP) held by Texas A&M Foundation	12,161,645	2,291,065
Investment in pooled funds (LTIP) held by Texas A&M Foundation	129,587,677	124,336,156
	$ 222,061,650	$ 188,126,051
Investments		
Current	$ 92,473,973	$ 63,789,895
Long-term	129,587,677	124,336,156
	$ 222,061,650	$ 188,126,051

Total investment return is comprised of the following:

	2026	2025
Gain and investment earnings on investment in pooled funds (LTIP) held by Texas A&M Foundation	$ 15,399,928	$ 10,567,127
Interest and dividends	3,688,370	3,420,202
Gain on other investments	299,020	81,288
	$ 19,387,318	$ 14,068,617

Investment in pooled funds held by Texas A&M Foundation represent assets held and managed by the Texas A&M Foundation pursuant to an agency agreement dated July 1, 2003, which was amended and superseded in September 2024. Effective July 1, 2003, the Foundation's ownership interests were assigned through unitization to the various participants based on the market value of the securities or cash placed in the pool by each participant. For the Foundation's transactions within the pool, the current market value is used to determine the number of units allocated to additional assets placed in the pool and to value withdrawals from the pool. Investment income and realized gains and losses and any unrealized gains and losses are allocated equitably based on the number of units assigned to each participant.

For full and immediate redemption of the Foundation's MTP account, the Foundation must provide a 10-day written notice to the Texas A&M Foundation upon which the Texas A&M Foundation will provide an accounting of the investment value back to the Foundation within the 10-day notice period. No unfunded commitments existed at year-end.

For full and immediate redemption of the Foundation's LTIP account, the Foundation must provide a 90-day written notice to the Texas A&M Foundation upon which the Texas A&M Foundation will provide an accounting of the investment in the pooled funds and a breakdown between marketable and non-marketable assets back to the Foundation within 30 days after the 90-day notice period. No unfunded commitments existed at year-end.

Within 30 days of the accounting, the Texas A&M Foundation will redeem the Foundation's LTIP account at NAV for marketable assets and at 75% to 100% of NAV for non-marketable assets, as determined by the Board of the Texas A&M Foundation. The Foundation may redeem the investment without penalty if the funds are withdrawn over a period of five years.

The LTIP's major investment types include the following for the years ended June 30:

	2026	2025
Domestic equities	$ 321,605,177	$ 259,379,112
Global and international equities	504,707,983	568,460,496
Private equities	1,240,576,445	1,091,178,259
Private credit	368,763,492	293,652,962
Real assets, including natural resources and infrastructure	560,782,692	500,584,977
Fixed income	323,517,113	216,028,953
Opportunistic	67,138,201	60,881,982
Cash and cash equivalents	59,703,409	85,725,053
	$ 3,446,794,512	$ 3,075,891,794

The LTIP's participants' market value is determined by the market value of the securities held and the number of units allocated to the Foundation.

The Foundation, through the Texas A&M Foundation, invests in various investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position.

Note 4. Property and Equipment, Net

Property and equipment consist of the following at June 30:

	2026	2025
Furniture and equipment	$ 2,457,312	$ 2,457,312
Leasehold improvements	3,668,008	3,668,008
Vehicles	472,907	389,568
	6,598,227	6,514,888
Accumulated depreciation	(4,119,211)	(3,862,755)
	$ 2,479,016	$ 2,652,133

The Foundation's depreciation expense for the years ended June 30, 2026 and 2025 was $316,835 and $339,652, respectively.

Note 5. Net Assets

Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes or periods for the years ended June 30:

	2026	2025
Subject to expenditure for specified purpose		
12th Man Foundation funds	$ 188,953	$ 175,637
Athletic Department funds	8,287,080	8,522,925
Athletic Endowment funds	212,158	129,186
Athletic Facility funds	128,885,603	113,544,686
Support groups	2,789,301	2,108,594
	140,363,095	124,481,028
Subject to endowment spending policy or appropriation, accumulated gains, endowments, and investment in perpetuity		
12th Man Foundation funds	70,179,523	76,811,447
1922 Scholarship funds	31,703,538	27,921,578
Athletic Department funds	6,763,914	6,172,101
Athletic Endowment funds	17,514,137	13,516,463
Support groups	275	275
	126,161,387	124,421,864
	$ 266,524,482	$ 248,902,892

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors as follows:

	2026	2025
Satisfaction of purpose restrictions		
Athletic Department funds	$ 3,876,302	$ 4,719,266
Athletic Facility funds	17,745,669	16,833,894
Support groups	583,847	3,872,319
Restricted purpose spending-rate distribution and appropriations		
12th Man Foundation funds	17,461,911	3,325,548
1922 Scholarship funds	1,059,910	960,046
Athletic Endowment funds	231,854	174,222
Support groups	-	1,714,081
	$ 40,959,493	$ 31,599,376

Note 6. Endowment

The Foundation's endowment consists of approximately 69 individual funds established for a variety of purposes. The endowment includes donor-restricted endowments. As required by GAAP, net assets associated with endowment funds, including any funds designated by the Board to function as endowments, are classified and reported based on the existence or absence of donor-imposed restrictions.

Interpretation of Relevant Law

The Foundation's Board has interpreted the State of Texas Prudent Management of Institutional Funds Act (TPMIFA) as requiring preservation of the fair value of the original gift as of the gift date of the donor-restricted endowment funds absent explicit donor stipulations to the contrary. As a result of this interpretation, the Foundation classifies as net assets with donor restrictions (a) the original value of gifts donated to the permanent endowment, (b) the original value of subsequent gifts to the permanent endowment, and (c) accumulations to the permanent endowment made in accordance with the direction of the applicable donor gift instrument at the time the accumulation is added to the fund. The remaining portion of donor-restricted endowment funds is classified as net assets with donor restrictions until those amounts are appropriated for expenditure by the Foundation in a manner consistent with the standard of prudence prescribed by TPMIFA. In accordance with TPMIFA, the Foundation considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- Duration and preservation of the fund
- Purposes of the Foundation and the fund
- General economic conditions
- Possible effect of inflation and deflation
- Expected total return from investment income and appreciation or depreciation of investments
- Other resources of the Foundation
- Investment policies of the Foundation

Changes in endowment net assets were as follows for the years ended June 30:

	With Donor Restrictions	
	2026	2025
Beginning of year	$ 124,421,864	$ 119,069,372
Investment return		
Net appreciation (realized and unrealized)	15,113,762	10,378,916
Contributions	5,614,154	1,172,000
Loss on uncollectible contributions receivable	(234,718)	(24,527)
Appropriation of endowment assets for expenditures	(18,753,675)	(6,173,897)
End of year	$ 126,161,387	$ 124,421,864

Amounts of donor-restricted endowment funds consisted of the following at June 30:

	With Donor Restrictions	
	2026	2025
Portion of perpetual endowment funds to be retained permanently by donor stipulation or TPMIFA	$ 69,980,718	$ 64,601,282
Portion of perpetual endowment funds subject to restriction under TPMIFA	56,180,669	59,820,582
	$ 126,161,387	$ 124,421,864

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level the Foundation is required to retain as a fund of perpetual duration pursuant to donor stipulation or TPMIFA. In accordance with GAAP, deficiencies of this nature are reported in net assets with donor restrictions and aggregated $0 and $86,702 as of June 30, 2026 and 2025, respectively. These deficiencies resulted from unfavorable market fluctuations that occurred shortly after investment of new donor-restricted contributions and continued appropriation for certain purposes that was deemed prudent by the governing body.

The Foundation, through an agreement with the Texas A&M Foundation, has elected to invest its endowment completely in the Long-Term Investment Pool (LTIP) of the Texas A&M Foundation. Accordingly, the return objectives and risk parameters and strategies employed for achieving objectives of the Texas A&M Foundation have been adopted by the Foundation.

The Texas A&M Foundation has adopted investment and spending policies, as approved by the Texas A&M Foundation Board, for the LTIP that attempt to provide a predictable stream of funding to programs supported by the LTIP while seeking to maintain the purchasing power of the LTIP. The long-term investment objective of the LTIP is to earn an average annual real (inflation-adjusted) return at least equal to the payout rate, net of all investment fees while assuming a moderate amount of risk. The payout rate will vary with the market environment but will generally be between 4.0% and 5.0%. This should be achieved over rolling 5- to 10-year periods on a total return basis. The LTIP includes endowed assets, non-endowed assets, and agency funds. Actual returns in any given year may vary considerably from this amount.

For the fiscal years 2026 and 2025, the Texas A&M Foundation appropriated 5.25% for distribution from the LTIP's average fair value over the prior 20 quarters through the calendar year-end preceding the fiscal year in which the distribution is planned. This includes a 4% distribution for endowment purpose spending and a 1.25% management fee. Over the long term, the Texas A&M Foundation expects the current spending policy to allow its endowment to grow at an annual rate that is at least equal to the rate of inflation. This is consistent with the Texas A&M Foundation's objective to maintain the purchasing power of the endowment assets held in perpetuity or for a specified term, as well as to provide additional real growth through new gifts and investment return.

Additionally, the Foundation Board of Trustees is responsible for making prudent decisions regarding the endowment while considering the TPMIFA factors and maintaining the long-term purchasing power of the endowment. Over time, the annual growth rate of the 12th Man Foundation portion of the endowment, which is comprised of seating related endowments intended to support operating needs of the Foundation and Texas A&M Athletics, has been accumulated with the endowment rather than appropriated for expenditure. Ultimately the Foundation and the Texas A&M Foundation agreed to move a designated amount of funds comprised of excess accumulated earnings from this portion of the endowment to a medium-term portfolio (MTP) investment vehicle. The MTP reflects a risk portfolio elected by the Foundation to meet future liquidity needs. In fiscal years 2026 and 2025, accumulated investment earnings of $14,250,371 was moved from the LTIP to the MTP. These funds are reflected above as "appropriation of endowment assets for expenditure" and reflected in the Statement of Activities

as “net assets released from restrictions.” Ultimately, these funds are available to meet operating needs, consistent with the purposes of the applicable donor agreements and at the direction of the Foundation Board of Trustees.

Note 7. Liquidity and Availability

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, comprise the following within one year of June 30:

	2026	2025
Unrestricted cash and cash equivalents	$ 47,301,522	$ 40,809,067
Accounts receivable	145,256	15,292
Net contributions receivable for general operations due in one year or less	785,333	542,064
Budgeted annual collections from seat renewals due in one year or less	58,239,370	54,883,010
Athletic commitments due in one year or less	(46,977,719)	(42,224,619)
Financial assets available to meet cash needs for general expenditures within one year	$ 59,493,762	$ 54,024,814

The Foundation manages its liquidity and reserves following three guiding principles: operating within a prudent range of financial soundness and stability, maintaining adequate liquid assets to fund near-term operating needs, and maintaining sufficient reserves to provide reasonable assurance that long-term obligations will be discharged. The Foundation strives to maintain liquid financial assets sufficient to cover 90 days of general expenditures. Financial assets in excess of daily cash requirements are invested in money market funds and other short-term investments in compliance with the Foundation’s investment policy. The Foundation provides its cash management group with a funding schedule in order to maximize earning potential around the Foundation’s cash needs.

The table above reflects the Foundation’s financial assets as of June 30, 2026 and 2025 reduced by amounts that are not available to meet general expenditures within one year of the statement of financial position date because of contractual restrictions or internal board designations. In addition, the Foundation has made commitments over the years to the University to fund debt service on large athletic projects. Although these commitments are not legally binding obligations, the Foundation does plan to pay these commitments as they become due. The Foundation has shown budgeted cash and cash equivalent collections for annual seat renewals for the following fiscal year to demonstrate how it plans to meet its commitment for the debt service related to these athletic projects due within one year of the statement of financial position date.

Note 8. Office Space

The Foundation occupies office space in the University’s buildings. The Foundation entered into a new Affiliation Agreement with the University with an effective date of September 1, 2023, which includes a monthly rent payment for the space, which is part of the Foundation’s annual commitment to the University. The Foundation considered the effect of the required lease payments in relation to Accounting Standards Update (ASU) 2016-02, *Leases (Topic 842)*, and concluded its effect to be immaterial to the financial statements; therefore, no lease assets or liabilities are reported. Prior to the new Affiliation Agreement, the Foundation was not required to pay for the use of the University’s buildings and the value of the University office space and services was not included in the financial statements as this space is state property and restricted as to its use; therefore, there was no rental value to record.

Note 9. Commitments

The Foundation has outstanding commitments to the University for facilities and ongoing program needs of the athletic department. While these commitments do not represent legally binding obligations of the Foundation, it does plan to pay the commitments as they become due. A summary of the outstanding commitments, including interest, is as follows at June 30, 2026:

Annual Transfers (through year ending June 30, 2034)	$ 253,028,501
Blue Bell Park at Olsen Field	4,853,796
Kyle Field Redevelopment	257,048,086
Bright Area Redevelopment	99,784,845
Baseball Player Development Center	12,208,778
	$ 626,924,006

Funding for the Foundation's commitments will be sourced from cash, investments, investment returns, contributions receivable, and donor contributions. As of June 30, 2026 and 2025, the Foundation held approximately $264,800,000 and $233,700,000, respectively, of net assets and all that are not specifically restricted to other uses are available to fund these future commitments. The following provides additional information for each of the commitments summarized above.

Annual Transfers

During the year ended June 30, 2015, the Annual Transfer was set at $10,600,000 with a plan of increasing it at a rate of 2% per year. Additionally, with the last payment for the Zone Club being made in 2020, the Annual Transfer increased by $3 million in 2021. An updated Affiliation Agreement with the University was executed in August 2023, in which the Annual Transfer commitment has been set at $15,000,000 for the 5-year term. In February 2025, the 12th Man Foundation Board of Trustees approved an additional funding request of $5,000,000, bringing the total Annual Transfer Commitment to $20,000,000 for 2025 through 2028. In June 2026, the 12th Man Foundation Board of Trustees approved an additional funding request of $10,000,000 bringing the total Annual Transfer Commitment to $30,000,000 for 2027 and 2028. The Annual Transfer commitment in the chart above is for the 8-year period of 2026 through 2034. The 2% increase in 2029 is an estimate, but not confirmed.

Blue Bell Park at Olsen Field

The Foundation agreed to assist the University by contributing funds to cover debt service on University debt issued for construction costs associated with the renovation of Olsen Field. The Foundation has committed to annual contributions of $288,284 for the period of 2014 through 2043. In May 2025, the Foundation and University determined that the debt service payments from the Foundation should have been adjusted when University System Treasury refinanced debt service on Blue Bell Park. The Foundation has adjusted its committed contribution to $283,619 annually for the period of 2025 through 2043.

The remaining future debt service amounts to be funded by the annual commitments above are as follows:

	Principal	Interest	Total
2027	$ 141,700	$ 210,491	$ 352,191
2028	147,000	131,930	278,930
2029	152,400	124,445	276,845
2030	162,700	116,568	279,268
2031	173,100	109,904	283,004
2032–2036	941,900	451,958	1,393,858
2037–2041	1,190,000	232,800	1,422,800
2042–2043	545,000	21,900	566,900
	$ 3,453,800	$ 1,399,996	$ 4,853,796

Redevelopment of Kyle Field

Although no formal agreements have been signed, the Foundation agreed to cover any shortfalls in the license and sales revenue required to fund the debt service and debt coverage ratio of the seat license bonds totaling up to $231,850,000. The Foundation has committed to annual contributions of approximately $16,200,000 for the period 2016 through 2043 to cover the amount of the bonds plus accrued interest. In May 2025, the Foundation and University determined that the debt service payments from the Foundation should have been adjusted when University System Treasury refinanced debt service on Kyle Field. The Foundation has adjusted its committed contribution to $14,641,000 annually for the period of 2026 through 2043.

The related remaining future debt service amounts funded by the annual commitments above are as follows:

	Principal	Interest	Total
2027	$ 8,350,000	$ 9,477,198	$ 17,827,198
2028	8,730,000	5,865,994	14,595,994
2029	9,495,000	5,542,214	15,037,214
2030	9,745,000	5,285,689	15,030,689
2031	10,010,000	5,013,405	15,023,405
2032–2036	54,590,000	20,368,047	74,958,047
2037–2041	64,085,000	10,653,816	74,738,816
2042–2043	28,825,000	1,011,723	29,836,723
	$ 193,830,000	$ 63,218,086	$ 257,048,086

The Foundation also agreed to cover any shortfalls in the gift revenue required to fund the debt service and debt service coverage up to $170,000,000 for the redevelopment of Kyle Field. This commitment was fulfilled in 2019.

Bright Area Redevelopment

In the May 2022 Bright Area Redevelopment Funding Agreement between the Foundation and the University, the Foundation committed to support the University and the Texas A&M Athletics Department by providing funding for a substantial portion of the Bright Area Redevelopment project by contributing funds to cover debt service of the University debt issued for construction costs, less any funds transferred to the University prior to the issuance of any indebtedness.

The Foundation's indebtedness shall be limited to a maximum obligation of $180,000,000 plus related interest and a pro rata share of actual debt issuance costs less funds that have been transferred by the Foundation to Texas A&M prior to this agreement and less funds transferred by the Foundation to Texas A&M at the time of, or prior to the issue of debt. The University agreed to cover the remaining $55,000,000 for the project from a combination of cash reserves in the stadium revenue funds and other university reserves. The Foundation's maximum obligation was adjusted down to $177,900,000 per an agreement with the University as it related to $2,100,000 in South End Zone Suite Capital being funded directly by the University.

This obligation is comprised of the following items:

Debt service*	$ 35,000,000
South End Zone Suite capital	22,900,000
Centennial capital gifts	120,000,000
	$ 177,900,000

*Debt service is to be based upon actual borrowing, market rates of interest at issuance, issuance costs, interim financing capitalized up to two years, and a 30-year debt repayment.

In January 2026, the Foundation and University determined that the debt service payments from the Foundation should be $2,053,100 annually for the period of 2026 through 2055. The remaining future debt service amounts to be funded by the annual commitments above are as follows:

	Principal	Interest	Total
2026–2030	$ 2,219,246	$ 6,726,384	$ 8,945,630
2031–2035	3,460,000	6,742,220	10,202,220
2036–2040	4,415,000	5,762,345	10,177,345
2041–2045	5,635,000	4,512,345	10,147,345
2046–2050	7,190,000	2,917,215	10,107,215
2051–2055	9,065,000	1,025,391	10,090,391
Total	$ 31,984,246	$ 27,685,900	$ 59,670,146

The Foundation has committed to pay $142,900,000 in capital gifts raised toward the Bright Area Redevelopment project. As of June 30, 2026, $93,644,821 has been sent to the University and $134,567 has been sent to various vendors for naming recognitions, leaving a balance of $49,120,612. The Foundation has cash on hand of $12,621,439 and $40,114,699 in pledges receivable to collect against this project.

Baseball Player Development Center

In August 2025, the Baseball Player Development Center funding Agreement between the Foundation and the University was executed. The Foundation committed to support Texas A&M and the Texas A&M Athletics Department by providing funding for the Baseball Player Development Center project by contributing funds to cover short-term debt issuance of the University for construction costs less any funds transferred to the University prior to the issuance of any indebtedness.

The Foundation's indebtedness shall be limited to a maximum obligation of $28,300,000 less funds transferred by the Foundation to Texas A&M prior to this agreement and funds transferred by the Foundation to Texas A&M at the time of, or prior to the issuance of short-term debt. Short-term debt service is to be based upon actual borrowing amount, variable market short-term interest rates, issuance costs, interim financing for a term not to exceed eight

(8) years. The maximum amount of short-term debt principal committed by the Foundation is $25,470,000 based upon gift funds to be collected.

This obligation is comprised of the following items:

Cash gifts – philanthropic gifts	$ 2,830,000
RFS gifts – philanthropic gifts	25,470,000
Total funding	$ 28,300,000

As of June 30, 2026, $14,889,550 has been sent to the University, leaving a balance of $13,410,450. The Foundation has cash on hand of $4,012,344 and $12,208,778 in pledges receivable to collect against and fund commitments related to this project.

Automobile Leases

The Foundation leases certain automobiles on behalf of the University. Lease payments on behalf of the University are treated as contributions in the year of payment and are accounted for within the Foundation's Annual Transfers. Minimum payments required under these lease agreements are as follows:

2027	$ 123,114

Note 10. Disclosures About Fair Value of Assets and Liabilities

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value.

Level 1 Quoted prices in active markets for identical assets or liabilities

Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities, quoted prices in markets that are not active, or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities

Level 3 Unobservable inputs that are supported by little or no market activity and that are significant to the fair value of the assets or liabilities

Recurring Measurements

The following table presents the fair value measurements of assets and liabilities recognized in the statements of financial position measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at June 30:

		Fair Value Measurements Using			
2026	**Total**	**Level 1**	**Level 2**	**Level 3**	**Investments Measured at NAV[(A)]**
Recurring basis					
Assets					
Cash equivalents	$ 25,341,804	$ 25,341,804	$ -	$ -	$ -
Money market fund	$ 53,402,666	$ -	$ -	$ -	$ 53,402,666
Corporate bonds	$ 26,909,662	$ -	$ 26,909,662	$ -	$ -
Investment in medium-term portfolio (MTP) held by Texas A&M Foundation	$ 12,161,645	$ -	$ -	$ -	$ 12,161,645
Long-term investment pool					
Investment in pooled funds (LTIP) held by Texas A&M Foundation	$ 129,587,677	$ -	$ -	$ -	$ 129,587,677

		Fair Value Measurements Using			
2025	**Total**	**Level 1**	**Level 2**	**Level 3**	**Investments Measured at NAV[(A)]**
Recurring basis					
Assets					
Cash equivalents	$ 18,644,769	$ 18,644,769	$ -	$ -	$ -
Money market fund	$ 3,358,253	$ -	$ -	$ -	$ 3,358,253
U.S. government-sponsored enterprises (GSE)	$ 4,424,979	$ -	$ 4,424,979	$ -	$ -
Corporate bonds	$ 53,715,598	$ -	$ 53,715,598	$ -	$ -
Investment in medium-term portfolio (MTP) held by Texas A&M Foundation	$ 2,291,065	$ -	$ -	$ -	$ 2,291,065
Long-term investment pool					
Investment in pooled funds (LTIP) held by Texas A&M Foundation	$ 124,336,156	$ -	$ -	$ -	$ 124,336,156

(A) Certain investments that are measured at fair value using the NAV per share (or its equivalent) practical expedient have not been classified in the fair value hierarchy. The fair value amounts included above are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

Following is a description of the valuation methodologies and inputs used for assets and liabilities measured at fair value on a recurring basis and recognized in the statements of financial position, as well as the general classification of such assets and liabilities pursuant to the valuation hierarchy. There have been no significant changes in the valuation techniques during the years ended June 30, 2026 and 2025.

Investments

Where quoted market prices are available in an active market, securities are classified within Level 1 of the valuation hierarchy. If quoted market prices are not available, then fair values are estimated by using quoted prices of securities with similar characteristics or independent asset pricing services and pricing models, the inputs of which are market-based or independently sourced market parameters, including, but not limited to, yield curves, interest rates, volatilities, prepayments, defaults, cumulative loss projections, and cash flows. Such securities are classified in Level 2 of the valuation hierarchy. In certain cases where Level 1 or Level 2 inputs are not available, securities are classified within Level 3 of the hierarchy.

There were no assets or liabilities measured at fair value on a nonrecurring basis.

Alternative Investments

Investments in certain entities measured at fair value using the NAV per share as a practical expedient consist of the following:

2026	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Period Notice
Investment in pooled funds (LTIP) held by Texas A&M Foundation[(A)]	$129,587,677	$ -	Monthly	90 days
Investment in medium-term portfolio (MTP) held by Texas A&M Foundation[(B)]	$ 12,161,645	$ -	Daily	10 days
Money market fund[(C)]	$ 53,402,666	$ -	Daily	Daily

2025	Fair Value	Unfunded Commitments	Redemption Frequency	Redemption Period Notice
Investment in pooled funds (LTIP) held by Texas A&M Foundation[(A)]	$124,336,156	$ -	Monthly	90 days
Investment in medium-term portfolio (MTP) held by Texas A&M Foundation[(B)]	$ 2,291,065	$ -	Daily	10 days
Money market fund[(C)]	$ 3,358,253	$ -	Daily	Daily

(A) Investment in Pooled Funds (LTIP) Held by Texas A&M Foundation: To satisfy its long-term rate-of-return objectives, Texas A&M Foundation relies on a total return strategy in which investment returns are achieved through both capital appreciation (realized and unrealized) and current yield (interest and dividends). The Foundation targets a diversified asset allocation that places a greater emphasis on equity-based investments to achieve its long-term return objectives within prudent risk constraints.

(B) Investment in Medium-Term Portfolio (MTP) Held by Texas A&M Foundation: To provide a liquid medium-term investment vehicle reflecting a risk profile selected by the Foundation.

(C) Includes investment in a money market fund measured at NAV that seeks to maintain a stable NAV of $1.00 per share through investing in a diversified portfolio of high-quality U.S. government money market instruments and in related repurchase agreements.

Note 11. Employee Benefit Plan

The Foundation has a qualified defined contribution pension plan (Plan) covering substantially all its employees. Pension expense was $636,513 and $522,976 for the years ended June 30, 2026 and 2025, respectively.

The Foundation provides a retirement annuity program covering substantially all its employees. Contributions to the plan are funded by voluntary salary reductions of participating employees.

Note 12. Related-Party Transactions

The Foundation leases office space from the University for its administrative offices. The University provides utilities and janitorial services to the Foundation. The Foundation is responsible for any leasehold improvements to the offices.

Note 13. Significant Estimates and Concentrations

GAAP requires disclosure of certain significant estimates and current vulnerabilities due to certain concentrations. Those matters include the following:

Contributions Receivable

One donor was responsible for approximately 18% of all contributions receivable as of June 30, 2026. One donor was responsible for approximately 20% of all contributions receivable as of June 30, 2025.

General Litigation

The Foundation is subject to claims and lawsuits that arose primarily in the ordinary course of its activities. Management, in consultation with legal counsel, continues to evaluate these matters. The ultimate outcomes are uncertain, and the Foundation is unable to reasonably estimate the amount or range of potential loss, if any. Events could occur that would change this estimate materially in the near term.

Investments

The Foundation invests in various investment securities. Investment securities are exposed to various risks, such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statements of financial position.

As of June 30, 2026 and 2025, the Foundation had 64% and 67%, respectively, of its investments in the pooled funds held by Texas A&M Foundation.

Note 14. Subsequent Events

Following the conclusion of the fiscal year ended June 30, 2026, and prior to the release of the audited financial statements, the 12th Man Foundation entered into the Bright-Slocum Center Renovations Funding Agreement with

the University in which the Foundation committed to support Texas A&M and the Texas A&M Athletics Department by providing funding for the total estimated cost up to $55,000,000. The Foundation intends to fund the commitment via donor restricted contributions.

In addition, the Foundation Board of Trustees approved the financial support of Athletic Department operating needs. The projected request is estimated to be $52,150,000. The Foundation agreed to use a variety of sources of funding to cover the request, which include 12th Man unrestricted cash reserves, various restricted funds, and cash from investments the in medium-term portfolio (MTP) held by Texas A&M Foundation.

Subsequent events have been evaluated through November 11, 2026, which is the date the financial statements were available to be issued.